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December 4, 2003

Mary L. Cottrell, Secretary Department of Telecommunication and Energy One South Station, 2<sup>nd</sup> Floor Boston, MA 02110

Re:

Boston Edison Company, D.T.E. 03-112

Dear Secretary Cottrell:

Please find attached an original and nine (9) copies of the complete version of the Pre-Filed Testimony of Bryant K. Robinson, originally submitted by Boston Edison Company ("Boston Edison" or the "Company") in this proceeding on October 31, 2004. It has come to my attention recently that page 3 of the testimony was inadvertently missing from the original document.

Thank you for your attention to this matter.

Very truly yours,

John K. Habib

Enclosures

cc:

Joseph Rogers, Esq., Assistant Attorney General Colleen McConnell, Esq. Assistant Attorney General Tam Ly

# BOSTON EDISON COMPANY d/b/a NSTAR ELECTRIC

# Testimony of Bryant K. Robinson

# D.T.E. 03-\_\_

1	I.	INTRODUCTION		
2	Q.	Please state your name and business address.		
3	A.	My name is Bryant K. Robinson. My business address is One NSTAR Way,		
4		Westwood, Massachusetts.		
5	Q.	By whom are you employed and in what capacity?		
6	A.	I am employed by NSTAR Electric & Gas Corporation ("NSTAR") as a Principal		
7		Analyst. In this capacity, I am responsible for preparing regulatory filings		
8		concerning the financial requirements of Cambridge Electric Light Company		
9		("Cambridge Electric"), Commonwealth Electric Company, Boston Edison		
10		Company ("Boston Edison" or the "Company") and NSTAR Gas Company.		
1,1	Q.	Please describe your education and professional background.		
12	A.	I graduated from the University of Massachusetts - Dartmouth in 1978 earning a		
13		Bachelor's degree in Finance and from Northeastern University in 1988 with a		
14		Master's in Business Administration. For the years 1978 to 1983, I worked in the		
15		banking industry with State Street Bank and Trust Company and Boston Safe		
16		Deposit and Trust Company. In 1983, I joined Boston Edison's Audit		
17		Department, and held Staff Auditor and Senior Auditor positions. In 1989, I		
18		joined the Revenue Requirements Department as a Financial Research Analyst.		
19		Subsequently, I have held positions as Senior Financial Research Analyst and		

- 1 Q. Have you previously testified in any formal hearings before regulatory bodies?
- 3 A. Yes, I presented testimony in the Company's Transition Charge true-up
- 4 proceedings, D.T.E. 01-78 and D.T.E. 00-82, D.T.E. 99-107 and D.T.E. 98-111.
- In addition, I have presented cost-of-service testimony regarding the wholesale
- fuel adjustment clause to the Federal Energy Regulatory Commission ("FERC").

#### 7 Q. What is the purpose of your testimony?

A. 8 The purpose of my testimony is: (i) to summarize this filing; (ii) to describe as 9 applicable here the divestiture requirements of Chapter 164 of the Acts of 1997 10 (the "Act") and the Company's Restructuring Settlement (the "Settlement") 11 approved by the Department of Telecommunications and Energy (the "Department"); (iii) to describe how the planned divestiture (the "Divestiture") of 12 the land located off Vine and LaGrange Streets, principally in Newton, 13 Massachusetts (the "Property") through an open and competitive process 14 maximized benefits to customers; and (iv) to describe the Company's proposed 15 treatment of the divestiture proceeds on the Company's transition charge. 16

#### 17 II. SUMMARY OF FILING

#### 18 Q. Please describe the nature of this filing.

19 A. In this proceeding, the Company is seeking Department approval of the sale of the
20 Property to Cornerstone Corporation ("Cornerstone") and associated ratemaking
21 treatment. For purposes of the transaction, as described herein, Cornerstone has
22 joined with the City of Newton, Massachusetts to effectuate the sale. The

Company proposes to sell the Property to Cornerstone for \$15.1 million (subject to certain adjustments at closing). If approved, the sale will allow the Company to maximize the mitigation of its transition costs that would otherwise be charged to customers. In support of its Petition, the Company has provided the Department with four exhibits, in addition to my testimony: (1) the Purchase and Sale Agreement between the Company and Cornerstone, dated August 26, 2003 (Exh. NSTAR-BKR-2); (3) the marketing materials used by the Company, including an Offering Memorandum (Exhs. NSTAR-BKR-3 (a) through (d)); and (4) an analysis of the net proceeds associated with the divestiture (Exh. NSTAR-BKR-4).

#### 11 III. DIVESTITURE REQUIREMENTS

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- 12 Q. Please describe the divestiture requirements of the Act and the Settlement with respect to the Property.
- 14 A. The Act requires that the Company undertake all reasonable steps to mitigate its transition costs and encourages companies to divest their non-nuclear generating 15 16 assets. See G.L. c. 164, § 1G(d)(1). The Department has previously approved the Company's Settlement, finding, among other things, that the Settlement's 17 transition cost recovery provisions are consistent or substantially comply with the 18 essential requirements of the Act, are consistent with Department precedent, will 19 contribute to an orderly transition to retail competition, and are in the public 20 21 interest. D.P.U./D.T.E. 96-23, at 47. The Company committed in its Settlement to reduce transition costs through several means, including: (1) by divesting its 22

fossil-fueled generation assets; and (2) by divesting and/or renegotiating its Power Purchase Agreements (see Settlement at 27-30). The Company also committed in its Settlement to include as part of its transition costs the net book value associated with the Property (Settlement at Attachment 3, § 1.1(a)(vii)). Accordingly, as part of its responsibility to mitigate transition costs, the Company proposes to apply the net proceeds of the sale of the Property as an offset to its transition charge. Therefore, the Company seeks Department approval of the Divestiture and the associated ratemaking. As described below, the Company's efforts to market the Property have resulted in a price for the Property that significantly exceeds its book value and that will provide savings for customers that would not otherwise be available absent the sale of the Property. Accordingly, the Company has met the Act's requirement for divestiture in that a high and reasonable price was achieved that maximizes the Property's value. The Company presents the results of its open and competitive sales process for review and is requesting that the Department approve the transaction as in compliance with the Act and the Company's Settlement. **DESCRIPTION OF** THE PROPERTY AND THE DIVESTITURE **PROCESS** Please describe the Property. The Property consists of two parcels of vacant land. Specifically, the "North

Parcel" of the Property is approximately 33.48 acres, located off Vine and

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LaGrange Streets in the City of Newton (Exhibit NSTAR-BKR-2, at Page I-2).

The "South Parcel" of the Property is approximately 8.88 acres, located off Vine
and LaGrange Streets, principally in the City of Newton, with a portion
comprising approximately 444 square feet, located in the City of Boston. The
Property is zoned for single family-residential use.

## Q. Why did the Company decide to sell the Property?

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As part of the Department-approved Settlement, the Company agreed to treat its costs associated with the Property as a component of its transition charge and to return the net proceeds of any subsequent sale in the Residual Value Credit. As part of the Company's ongoing efforts to mitigate its transition costs, the Company determined that it would likely receive significant proceeds from the sale of the Property if it auctioned the Property through an open and competitive process. Accordingly, as discussed herein, the Company offered the Property for sale during the first quarter of 2003.

## Q. Please summarize the Company's Divestiture process.

During January 2003, the Company's real estate sales agent, Insignia/ESG, Inc.

("Insignia") began offering the Property for sale. The Property was marketed

locally, nationally, and internationally, through a variety of means. In particular,

Insignia used its expertise to market the Property to hundreds of potential buyers

through such varied means as mass electronic mailings, flyers, newspaper

advertisements, and direct correspondence. In addition, Insignia marketed the

- Property via an Internet site dedicated solely to information regarding the
- Property, which was accessible throughout the world via the World Wide Web.
- 3 Copies of Insignia's marketing materials are attached as Exhibits NSTAR-
- 4 BKR-3(a) through (d).

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#### 5 Q. What information was provided to potential purchasers?

6 A. Insignia's initial marketing efforts included distribution of materials describing the Property with a notification that it would be conducting a Sealed Bid sale, 7 with all bids due on February 21, 2003. The marketing materials directed the 8 9 recipient to the previously mentioned dedicated web-site. www.lagrangelandsale.com, which included information regarding the Property 10 and offer, reflected primarily in three documents: (1) an Offering Memorandum; 11 12 (2) a draft Purchase and Sale Agreement; and (3) a site development report. Insignia requested that interested parties submit bids on the Property under an 13 14 assumption that no significant changes would be made to the Purchase and Sale Agreement, and that the Property would be sold "as is." 15

### Q. What was the response to Insignia's marketing effort?

17 A. From January 10, 2003 through early February, over 300 individuals and
18 organizations registered on Insignia's dedicated website to receive information
19 regarding the Property sale. Insignia's marketing materials also included a phone
20 number for the principal brokers of the sale, in the event that registrants had
21 questions regarding the Property and disposition process.

#### 1 Q. Did Insignia's initial marketing effort yield any results?

A. Although, as stated above, several hundred registrants had sought information regarding the Property during January and early February, approximately two weeks before bids were due (February 21, 2003), the City of Newton asked for an extension to submit a bid. Because the Property is sited primarily in Newton, the Company concluded that accommodating the City to the extent possible was in the public interest. Accordingly, the Company agreed to extend the deadline for bids for four months, until June 20, 2003.

#### 9 Q. How did Insignia notify potential purchasers of the extension?

On February 14, 2003, Insignia sent letters to those parties that had responded to 10 A. Insignia's initial marketing efforts by registering on Insignia's dedicated website 11 12 (approximately 300), notifying them that the "call for offers" had been extended 13 to June 20, 2003. Moreover, several dozen organizations and individuals registered on Insignia's dedicated website after the decision had been made to 14 extend the bid deadline and, accordingly, the fact that the bid deadline had been 15 16 extended was reflected on Insignia's website. In all, almost 400 registrants were provided an opportunity to submit bids by the extension date of June 20, 2003. 17

# 18 Q. Did the Company receive any offers in addition to Cornerstone by June 20, 2003?

20 A. Yes. The Company received eight offers for the Property by June 20, 2003, including the cooperative bid of Cornerstone and the City of Newton.

#### 1 Q. How did the Company determine the leading bidders?

A. In addition to Cornerstone, three other bidders submitted "conforming" offers,

which were offers to purchase the Property based on the purchase and sale

agreement included with the Offering Memorandum, without additional

conditions. Of these bids, the Company determined that, in order to maximize the

proceeds from the sale of the Property, it would provide the two highest bidders

the opportunity to participate in a second round of bidding.

#### 8 Q. What was the result of the second round of bidding?

9 A. Cornerstone and the City of Newton submitted the higher bid, with the City of
10 Newton agreeing to contribute approximately \$6 million toward a purchase price
11 of \$15.1 million.

# 12 Q. Do you believe that the Company's Divestiture process has maximized the value of the Property?

Yes. The Company and Insignia actively marketed the Property through an open A. 14 and competitive process, resulting in discussions with various potential buyers to 15 purchase the Property. These marketing efforts included solicitations typical to 16 those performed throughout Massachusetts by marketers of large real estate sites, 17 including solicitations to the largest local, national and international companies, 18 as well as to the City of Newton. In particular, Insignia's expertise in selling 19 similar parcels of land and locating interested purchasers was an integral part of 20 the sales process. Insignia's substantial experience as a real estate broker and 21

multitude of approaches to marketing the Property, including personal and professional contacts, internet listings, and its extensive real estate network, ensured that it was able to identify the full spectrum of interested parties who would place the highest value on the Property. Because of Insignia's independence and wealth of experience in marketing real estate similar to the Property, an open and competitive process was achieved to sell the Property for the benefit of customers.

Moreover, the Company's decision to seek a second round of bids after its initial conforming bids were received resulted in the Company receiving a higher price for the Property than if the Company had not sought a second round of bids. Based on the open and competitive process used by the Company, the price offered by Cornerstone is an excellent price, reflecting the maximum value of the Property. Accordingly, in light of Insignia's efforts to sell the Property and the substantial sales price offered by Cornerstone, the Company believes that it has achieved the maximum value of the Property through a competitive marketing effort.

#### 1 V. DESCRIPTION OF THE PURCHASE AND SALE AGREEMENT

- 2 Q. Please describe the specific transactions in this divestiture.
- 3 A. There is one agreement involved in this divestiture, the Purchase and Sale
- 4 Agreement between the Company and Cornerstone/Newton (the "PSA") (Exh.
- 5 NSTAR-BKR-2). A copy of the document is attached and is described below.
- 6 Q. Please describe the terms of the PSA.
- 7 A. The Company is selling to Cornerstone via the PSA the North and South Parcels
- of land, as described previously, totaling approximately 42 acres (Exh. NSTAR-
- 9 BKR-2, at Section A). The City of Newton is a co-signatory to the agreement for
- the limited purpose of acknowledging to the Company that it has a separate
- agreement with Cornerstone under which Cornerstone may request that the
- 12 Company issue a deed for portions of the Property to the City of Newton, in
- exchange for a portion of the purchase price to be paid by the city (Exh. NSTAR-
- 14 BKR-2, at Sections C, 7.2.1 and 16).
- 15 Q. What considerations will affect the closing for the sale of the Property?
- 16 A. The PSA requires the Company to obtain Department approval of the sale as
- expeditiously as possible (Exh. NSTAR-BKR-2, at § 6.2 (page I-8)). The PSA
- anticipates that the sale will close as of January 7, 2004. Accordingly, Company
- requests that the Department approve the transaction expeditiously.
- 20 Q. Are there any other conditions that would affect the timing of the closing?
- 21 A. Yes. The title to the Property must be free from any encumbrances other than

1		those referenced in an attachment to the PSA (Attachment H, regarding title	
2		commitments). Moreover, any additional matters that first arise after the date of	
3		the Title Commitment, as defined in the PSA, must not materially interfere with	
4		the use of the Property for single-family residential purposes (Exh. NSTAR-	
5		BKR-2, at § 6.1.1 (page I-7)).	
6 7	VI.	EFFECT OF THE SALE OF THE PROPERTY ON THE COMPANY'S TRANSITION CHARGE	
8 9	Q.	Please describe the exhibit attached to your testimony relating to the Company's transition cost analysis.	
10	A.	I have included an exhibit that calculates the net benefit flowing to the Company's	
11		customers as a result of the sale of the Property (see Exh. NSTAR-BKR-4). This	
12		exhibit shows the sale price of \$15.1 million and deducts from this price the net	
13		book value of the plant and a current estimate for transaction costs based upon an	
14		estimated closing date of January 2004. Based on this analysis, the net proceeds	
15		from the sale of the Property total approximately \$13.5 million.	
16 17	Q.	How does the Company propose to reflect the net proceeds in the Company's Transition Charge?	
18	A.	The Company proposes to flow back the net proceeds in the Company's transition	
19		charge consistent with the Department's order in Cambridge Electric Light	
20		Company, D.T.E. 02-76 (2002) regarding the sale of Blackstone Station. In that	
21		proceeding, because part of the costs of Blackstone Station were historically	
22		recovered as part of the fixed component of Cambridge Electric's transition	

1		charge, the Department directed Cambridge Electric to mitigate its total transition		
2		costs symmetrically by flowing the net proceeds from the sale of Blackstone		
3		Station to customers first through the fixed component, to the extent that		
4		Blackstone-related transition costs had been recovered from the fixed component,		
5		and flow the remainder of the proceeds to customers through the variable		
6		component. Accordingly, the Company proposes to flow back proceeds relating		
7		to the book value of the Property, approximately \$787,000, through the fixed		
8		component of its transition charge, and flow back the remaining net proceeds to		
9		customers through the variable component.		
10 11	Q.	When does the Company propose to adjust its transition charge to reflect the net proceeds related to the Divestiture?		
12	A.	The transition charge impact from the sale of the Property will be reflected in the		
13		Company's next transition cost reconciliation filing after the closing of the sale.		
.14	Q.	What are the total savings attributable to the sale?		
15	A.	Based on a projected closing date in 2004, the total estimated savings to the		
16		Company's retail customers attributable to the sale of the Property are		
17		approximately \$13.5 million (Exh. NSTAR-BKR-4).		
18 19	Q.	Does the Company's analysis support the decision to sell the Property to Cornerstone and City of Newton?		
20	A.	Yes, it does. As shown in Exhibit NSTAR-BKR-4 and stated previously, the total		
21		Transition Charge savings to the Company's retail customers are estimated to be		
22		approximately \$13.5 million. The sale is the result of an open and competitive		

Testimony of Bryant K. Robinson Exhibit NSTAR-BKR-1 (Supp) October 31, 2003 Page 13

- process and the highest and best proposal was selected in order to maximize the
  mitigation of transition costs. Accordingly, the sale of the Property to
  Cornerstone and the City of Newton provides substantial savings to the
  Company's customers.

  Does this conclude your testimony?
- 6 A. Yes, it does.

#### **Exhibit NSTAR-BKR-4**

D.T.E. 03-\_\_\_

### **Boston Edison Company**

### Sale of LaGrange Street, Newton Forecast of Net Proceeds (as of January 2004)

Line 1 2 3	Description: Sales Price Book Value of Property Gross Proceeds		Amount \$15,100,000 <u>\$787,400</u> \$14,312,600
4	Less:	•	
5	Registry Fees	\$68,856	
6	Closing Fees	\$15,000	
	Legal Fees -(Sale and		
7	Regulatory-Related)	\$150,000	
8	Broker Fees	\$504,000	
8	Other Sales Costs	\$110,000	
9	Total Sales Costs		<u>\$848,356</u>
10	Net Proceeds		\$13,464,244